Cabinet



St Edmundsbury BOROUGH COUNCIL

| Title of Report: | Revenues Collection Performance and Write-Offs | | | | | |
|---|--|---|---|--|--|--|
| Report No: | CAB/SE/15/084 | | | | | |
| Report to and date: | Cabine | t | 8 December 2015 | | | |
| Portfolio holder: | Ian Houlder Portfolio Holder for Resources and Performance Tel: 01284 810074 Email : ian.houlder@stedsbc.gov.uk | | | | | |
| Lead officer: | Joanne Howlett Acting Head of Resources and Performance Tel: 01284 757264 Email: joanne.howlett@westsuffolk.gov.uk | | | | | |
| Purpose of report: | To consider the current revenue collection performance and to consider writing off outstanding debts, as detailed in the exempt appendices. | | | | | |
| Recommendation: | The write-off of the amounts detailed in the exempt appendices to Report No: CAB/SE/15/084 be approved, as follows: (1) Exempt Appendix 1: Council Tax totalling £21,402.51 (2) Exempt Appendix 2: Business Rates totalling £35,442.94 | | | | | |
| Key Decision: (Check the appropriate box and delete all those that <u>do not</u> apply.) The decisions made as | Is this a Key Decision and, if so, under which definition? Yes, it is a Key Decision - ⊠ No, it is not a Key Decision - □ a result of this report will usually be published within | | | | | |
| 48 hours and cannot l publication of the de Decisions Plan. | be action | ed until five cle ave elapsed. Thi | ar working days of the is item is included on the | | | |
| Consultation: | | Leadership Team and the Portfolio Holder for Resources and Performance have been consulted with on the proposed write-offs. | | | | |
| Alternative option(s Implications: |): | See paragraph | s 2.1 and 2.2 | | | |

| Are there any fina | • | Yes 🛛 No 🗆 | | | |
|--|--|--|---|--|--|
| If yes, please give | See paragraphs 3.1 to 3.3 | | | | |
| Are there any staf | | Yes 🗆 No 🖂 | | | |
| If yes, please give | • | | | | |
| Are there any ICT | Yes 🗆 No 🖂 | | | | |
| yes, please give de | • | | | | |
| Are there any lega | Yes 🛛 No 🗆 | | | | |
| implications? If yes | The recovery procedures followed | | | | |
| details | have been previously agreed; | | | | |
| | writing off uncollectable debt | | | | |
| | allows s | allows staff to focus recovery | | | |
| | action o | n debt whi | ch is recoverable. | | |
| Are there any equa | Yes 🛛 | No 🗆 | | | |
| If yes, please give | • The | application | of predetermined | | |
| | | | dures ensures that | | |
| | | | eated consistently. | | |
| | | Failure to collect any debt impacts | | | |
| | | | | evels of service | |
| | | provision or the levels of charges. | | | |
| | | All available remedies are used to | | | |
| | | reco | ver the del | bt before write off is | |
| | | cons | idered. | | |
| | | • The provision of services by the | | | |
| | | Council applies to everyone in the | | | |
| | | Cour | ncil applies | to everyone in the | |
| | | area | | - | |
| Risk/opportunity | assessment: | area (potential | hazards or c | pportunities affecting | |
| Risk/opportunity Risk area | Inherent level of | area (potential | hazards or c , service or p | pportunities affecting roject objectives) Residual risk (after | |
| | Inherent level of risk (before | area (potential corporate, | hazards or c , service or p | pportunities affecting roject objectives) | |
| Risk area | Inherent level of risk (before controls) | area (potential corporate, Controls | <i>hazards or c</i> service or p | opportunities affecting roject objectives) Residual risk (after controls) | |
| Risk area Debts are written off | Inherent level of risk (before | area (potential corporate, Controls Extensive | hazards or c service or p | pportunities affecting roject objectives) Residual risk (after | |
| Risk area | Inherent level of risk (before controls) | area (potential corporate, Controls Extensive procedure | hazards or c service or p | opportunities affecting roject objectives) Residual risk (after controls) | |
| Risk area Debts are written off which could have | Inherent level of risk (before controls) | area (potential corporate, Controls Extensive procedure place to e all possibl | hazards or c service or p recovery es are in nsure that e | opportunities affecting roject objectives) Residual risk (after controls) | |
| Risk area Debts are written off which could have | Inherent level of risk (before controls) | area (potential corporate, Controls Extensive procedure place to e all possibl mechanism | hazards or c service or p recovery s are in nsure that e ms are | opportunities affecting roject objectives) Residual risk (after controls) | |
| Risk area Debts are written off which could have | Inherent level of risk (before controls) | area (potential corporate, Controls Extensive procedure place to e all possibl mechanise exhausted | hazards or c service or p recovery s are in nsure that e ms are l before a | opportunities affecting roject objectives) Residual risk (after controls) | |
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| Risk area Debts are written off which could have been collected. | Inherent level of risk (before controls) Medium | area (potential corporate, Controls Extensive procedure place to e all possibl mechanisi exhausted debt is wr | hazards or c service or p recovery s are in nsure that e ms are before a itten off. | pportunities affecting roject objectives) Residual risk (after controls) Low | |
| Risk area Debts are written off which could have been collected. Ward(s) affected Background pape (all background p | Inherent level of risk (before controls) Medium | area (potential corporate, Controls Extensive procedure place to e all possibl mechanisme exhausted debt is wr All ward | hazards or c service or p recovery s are in nsure that e ms are before a itten off. | pportunities affecting roject objectives) Residual risk (after controls) Low | |
| Risk area Debts are written off which could have been collected. Ward(s) affected Background pape (all background p published on the | Inherent level of risk (before controls) Medium | area (potential corporate, Controls Extensive procedure place to e all possibl mechanisme exhausted debt is wr All ward | hazards or c service or p recovery s are in nsure that e ms are before a itten off. | pportunities affecting roject objectives) Residual risk (after controls) Low | |
| Risk area Debts are written off which could have been collected. Ward(s) affected Background pape (all background p published on the included) | Inherent level of risk (before controls) Medium | area (potential corporate, Controls Extensive procedure place to e all possibl mechanisi exhausted debt is wr All ward None | hazards or c service or p recovery s are in nsure that e ms are before a itten off. s are affec | pportunities affecting roject objectives) Residual risk (after controls) Low | |
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| Risk area Debts are written off which could have been collected. Ward(s) affected Background pape (all background p published on the included) | Inherent level of risk (before controls) Medium | area (potential corporate, Controls Extensive procedure place to e all possibl mechanisi exhaustec debt is wr All ward None Exempt £21,402 | hazards or of service or p recovery s are in nsure that e ms are before a itten off. s are affect s are affect s are affect s f s are affect | pportunities affecting roject objectives) Residual risk (after controls) Low ted. | |

1. Key issues and reasons for recommendation(s)

- 1.1 The Revenues Section collects outstanding debts in accordance with either statutory guidelines or Council agreed procedures.
- 1.2 When all these procedures have been exhausted the outstanding debt is written off using the delegated authority of the Head of Resources and Performance for debts up to £2,499.99 or by Cabinet for debts over £2,500.00.
- 1.3 It is best practice to monitor the recovery procedures for outstanding debts regularly and, when appropriate, write off irrecoverable debts.
- 1.4 Provision for irrecoverable debts is included both in the Collection Fund and the General Fund and writing off debts that are known to be irrecoverable ensures that staff are focussed on achieving good collection levels in respect of the recoverable debt.

2. Alternative options

- 2.1 The Council currently uses the services of the ARP Enforcement Agency to assist in the collection of business rates and Council Tax and also has on line tracing facilities. It is not considered appropriate to pass the debts on to another agency.
- 2.2 It should be noted that in the event that a written-off debt become recoverable, the amount is written back on, and enforcement procedures are re-established. This might happen, for example, if someone has gone away with no trace, and then they are unexpectedly 'found' again, through whatever route.

3. Financial implications and collection performance

- 3.1 Provision is made in the accounts for non recovery but the total amounts to be written off are as follows with full details shown in Exempt Appendices 1 and 2.
- 3.2 As at 31 October 2015, the total National Non Domestic Rates (NNDR) billed by Anglia Revenues Partnership on behalf of St Edmundsbury Borough Council (as the billing Authority) is nearly £48.6 million per annum. The collection rate as at 31 October 2015 was 67% against a profile of 65.87%.
- 3.3 As at 31 October 2015, the total Council Tax billed by Anglia Revenues Partnership on behalf of St Edmundsbury Borough Council (includes the County, Police and Parish precept elements) is just under £54.2 million per annum. The collection rate as at 31 October 2015 was 67.56% against a profiled target of 68.03%.